#### Columbus Redevelopment Commission

Presentation on

# Economic Impacts of Redevelopment

Columbus, Indiana

September 12, 2011





#### **Downtown Development Goals**

- 1. Enhance Columbus' regional appeal by directing appropriate development towards downtown
- 2. Remove barriers to future quality **Downtown development** initiatives
- 3. Pursue "vibrant urbanity" by converging markets (*live*, *work*, *play*, and *shop*) to shape Downtown into an engaging streetscape experience that encourages repeat visits by residents and visitors
- 4. Broaden Downtown's roles as a housing market and neighborhood service center
- 5. Reinforce the existing physical fabric of Downtown to better communicate a **sense of place** including a stronger definition of districts, gateways, **gathering places**, and relationships to surrounding neighborhood.





# Downtown Columbus 2007 – Where we started





#### Columbus 2011



Cummins Parking Garage / Mixed use (4th 1/4 2011) Cummins
Office
Building
(Complete)

Proposed Housing /
Commercial / Parking
(Current Post Office)

(long term project)

Jackson St. Parking
Garage
(Complete)

The Commons (Complete)

Cummins Office Expansion (4<sup>th</sup> 1/4 2011)

IU CAD (3<sup>rd</sup>1/4 2011)

Cummins Office Building (Complete)

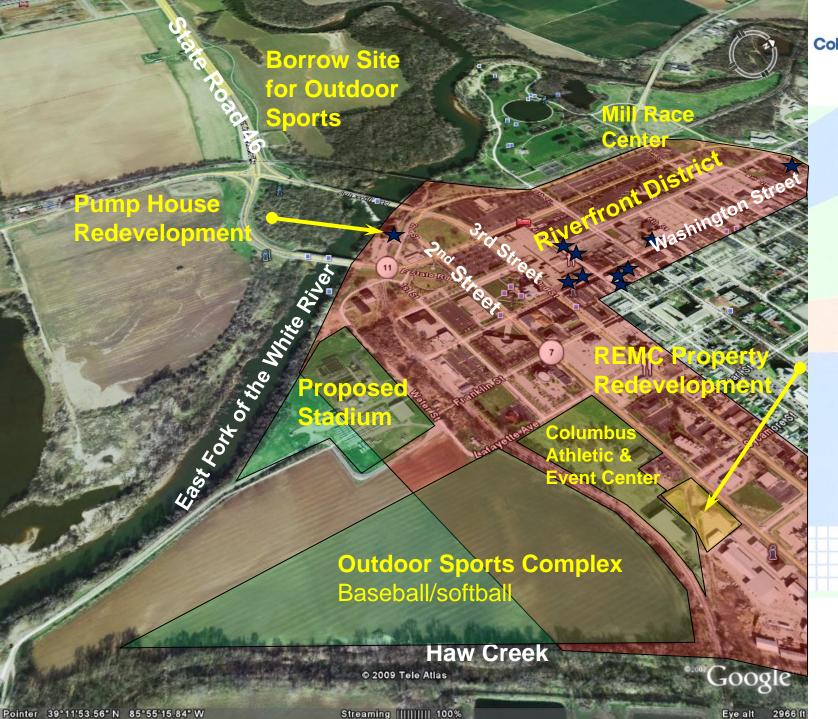
Jackson Street Extension (Complete)

2<sup>nd</sup> Street Parking Garage (complete)

The Cole Housing (4<sup>th</sup> 1/4 2011)

First Financial (4th 1/4 2011)









#### **Impacts**

Project	City	Private	Other	Total	Construction Cost	Estimated Property Taxes	Jobs Created	Multiplier	Indirect & Induced Jobs	Total Jobs	Estimated Annual Payroll	Annual Indirect & Induced Compensation	Annual Total Compensation	Annual Income Tax - Personal	Annual Visitors	Annual Tourism Impact	Total Annual Economic Impact	Source
Completed																		
Hotel Indigo		\$9,000,000		\$9,000,000	\$9,000,000	\$112,743	37	1.336657	12	49	\$500,018	\$168,335	\$668,353	\$23,663				Hotel Indigo
Jackson Street Parking Garage	\$10,000,000			\$10,000,000	\$8,000,000	\$100,216	8				250.000			\$2,893				City
Cummins Office		\$12,500,000		\$12,500,000	\$12,500,000	\$156,588	5	1.633906 2.463975	3	1255	\$50,000	\$31,695 \$64,414,900	\$81,695 \$108,414,900	\$3,838,441				Dora
2nd Street Parking			1			II	550	2.403973	805	1355	\$44,000,000	304,414,900	\$100,414,900					
Garage	\$1,000,000	\$2,600,000	\$4,000,000	\$7,600,000	\$7,600,000	\$95,205	4	1.633906	3	7	\$40,000	\$25,356	\$65,356	\$2,314				City
Jackson Place	1	\$5,000,000		\$5,000,000	\$5,000,000	\$62,635	1	1.239400	0	1	\$35,000	\$8,379	\$43,379	\$1,536				Michael Grevan
Zaharako's	1	\$4,000,000		\$4,000,000	\$4,000,000	\$50,108	40	1.175862		47	\$400,000	\$70,345	\$470,345	\$16,653				Zaharakos
Commons	\$9,000,000			\$18,000,000	\$14,000,000	\$175,378	7	1.180401	. 1	8	\$280,000	\$50,512	\$330,512	\$11,702				City
Mill Race Center	\$2,000,000	\$5,500,000		\$7,500,000	\$7,500,000	\$93,953	62	1.199158	12	74	\$620,000	\$123,478	\$743,478	\$26,323				Mill Race Center
Transit Center				\$0		\$0	2	1.130971	0	2		\$0	\$0	\$0				MPO
LHP		\$1,200,000		\$1,200,000		\$0	42	1.477675	20	62	\$1,050,000	\$501,559	\$1,551,559	\$54,933				LHP
Garage Pub and Grill	\$225,000	\$225,000		\$450,000		\$0	d							\$12,489				Garage Pub
Bistro 310	\$200,000			\$200,000			30	1.175862	5	35	\$300,000	\$52,759	\$352,759	\$8,326				Bistro
Coriden Law	\$200,000	\$1,000,000		\$1,000,000	\$1,000,000	\$12,527	20	1.175862	4	24	\$200,000	\$35,172	\$235,172	φ0,320			• • • • • • • • • • • • • • • • • • • •	Coriden
Main Source		\$1,000,000		\$1,000,000	\$1,000,000	\$(												Condon
IU CAD	\$500,000	\$2,018,000		\$2,518,000	\$2,518,000	\$31,543	4	1.195363	1	5	\$336,000	\$65,642	\$401,642	\$14,221				Education Coalition
CEP/ Tech Center				\$0		\$0	650	2.463975	952	1602	\$52,000,000	\$76,126,700	\$128,126,700	\$4,536,339				Cummins
NuSun	\$225,000		\$3,050,000	\$3,275,000		\$0	80	2.257748	101	181	\$3,680,000	\$4,628,513	\$8,308,513	\$294,163				NuSun
Sunright		\$10,000,000		\$10,000,000	\$6,000,000	\$75,162	90	1.640971	58	148	\$2,790,000	\$1,788,309	\$4,578,309	\$162,095				Sunright
Tech Top		\$2,600,000		\$2,600,000	\$2,600,000	\$32,570	0	1.640971	0	0		\$0	\$0	\$0				Tech Top
Underway / Announced																		
First Financial																		First Financial
Scotty's	\$350,000	\$3,000,000 \$1,200,000		\$3,000,000 \$1,550,000	\$3,000,000 \$1,800,000	\$37,581 \$22,549	100	2.298969	130	230	\$5,000,000	\$6,494,845	\$11,494,845	\$406,976 \$33,305				Scottys
Puccinis	\$150,000			\$1,550,000	\$1,000,000	\$22,548	80	1.175862 1.175862	14	94	\$800,000	\$140,690 \$52,759	\$940,690 \$352,759	\$12,489				Puccinis
Joe Willy's	1	\$400,000		\$400,000		\$0	30 20	1.175862	5	35 24	\$200,000	\$35,172	\$235,172	\$8.326				Joe Willys
Jackson Place		\$10,000,000		\$10,000,000	\$10,000,000	\$125,270	έν	1.1/3002	4	47	\$200,000	933,172	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					Michael Grevan
Imagination Station		T .		\$0		\$0	2	1.100022	0	2	\$20,000	\$2,000	\$22,000	\$779				Imaginaition Station
Subway				\$0		\$0	20	1.175862	4	24	\$200,000	\$35,172	\$235,172	\$8,326				Estimated
Snappy				\$0		\$0	10	1.175862	2	12	\$100,000	\$17,586	\$117,586	\$4,163				Estimated
Pumphouse - Farmbrew		\$1,500,000		\$1,500,000	\$1,500,000	\$18,791	45	1.175862	8	53	\$900,000	\$158,276	\$1,058,276	\$37,468				FarmBrew
Cummins Expansion		\$16,500,000		\$16,500,000	\$16,500,000	\$206,696	660	2.463975	966	1626	\$52,800,000	\$77,297,880	\$130,097,880	\$4,606,129				Cummins
Cummins Parking Garage	\$4,000,000	4	\$10,000,000	\$14,000,000	\$12,000,000	\$150,324		2.463975		7	\$60,000	\$87,839	\$147,839	\$5,234				City
Indoor Sports	1	\$15,000,000	1	\$15,000,000	\$13,000,000	\$162,851	15		4	17	\$600,000	\$87,839	\$699,843	\$24,778	50000	\$10,000,000		Developer
Outdoor Sports	\$8,400,000	7.5,550,000	\$1,200,000	\$9,600,000	\$9,200,000	\$115,248	15 4	1.166405 1.166405	2	17	\$80,000	\$13,312	\$93,312	\$3,304	33000	\$3,300,000		City
Cummins - 500	1	1						1.100-03	1	5	ψ30,000	ψ13,312	φ33,312					
Washington				\$0		\$0	350	2.463975	512	862	\$28,000,000	\$40,991,300	\$68,991,300	\$2,442,644				Cummins
Cummins - 301 Washington				\$0		\$0	75	2.463975	110	185	\$6,000,000	\$8,783,850	\$14,783,850	\$523,423				Cummins
Buckingham		\$18,000,000		\$18,000,000	\$14,000,000	\$175,378	3	1.239400	1	4	\$30,000	\$7,182	\$37,182	\$1,317				Buckingham
								1////		- 17 ///	277	74/74						
ROI - City Initial Impact				412%	346%	1					4500		/0.100				40000	
		100		7				4.4/			459%	4	1242%	1 100			1332%	
ROI - City Annual Impact																	1332%	
Sub - Total	\$36,050,000	\$130,243,000	\$18,250,000	\$184,543,000	\$160,718,000	\$2,013,314	3041		3747	6788	\$201,371,018	\$282,309,360	\$483,680,378	\$17,124,752	83000	\$13,300,000	\$516,118,444	





## **Impacts**

- Projects
- Investment
- Construction
- Property Taxes
- Jobs
- Payroll
- Income tax
- Visitors

# **Projects**

- There were and are 35 projects in and around the downtown area.
- These are a mix of public projects, private projects and public / private projects.
- They vary from small business to large corporations
- Approximately half are completed and half are underway or expected to start soon.
- ROI for hard investment is \$4.06 for every one time dollar the city contributed.

#### Investment

- City is investing \$36,050,000
- Private sector is investing \$128,243,000
- City has leveraged its investment for an additional \$18,250,000
  - State
  - Riverboat
  - Income tax
  - County Edit
  - State programs

#### Construction

- Estimated construction for all projects is \$158,718,000.
- While this has an impact on local and regional suppliers as well as construction workforce, these items were not tracked or estimated.
- Return on investment for construction for every one time dollar the city invested was \$3.40.

## **Property Taxes**

- The new investment will yield approximately \$1,988,260 in property taxes annually.
- Crowe Horwath assisted in the estimation of the property taxes.
- This is an estimate due to the lag in assessment and actual taxes paid.

#### Jobs

- As a result of all the projects 3,041 direct jobs were or will be created.
- As a result of the 3,041 jobs created an additional 3,747 jobs were or will be created.
- This is 6,788 jobs created in and around Columbus.
- Crowe Horwath assisted in the estimation of the indirect and induced jobs created.

# Payroll

- As a result of the direct jobs \$201,371,018 in payroll will be created.
- As a result of the indirect and induced jobs \$282,309,360 will be created.
- This is an annual payroll of \$483,680,378 in annual payroll.

#### Income Tax

- As a result of the direct jobs, indirect and induced jobs \$17,124,752 in personal income tax will be paid annually.
- Crowe Horwath assisted in the estimation of the income taxes.

#### **Visitors**

- As a result of the two sports projects, an estimated 83,000 additional visitors will come to Columbus.
- This will have an estimated impact of \$13,300,000 in sports tourism impact.

# **Impacts**

- As a result of the work of the Mayor, City Council, and Redevelopment Commission, Columbus will see an increase in:
  - Property Taxes
  - Jobs
  - Payroll
  - Income tax
  - Visitors, and
  - Sports tourism impact.